# Sequencing: Optimal Scheduling of Activities Across Hierarchies of Management

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#### Introduction

- Large body of research on crew scheduling for tree harvesting but little on silvicultural scheduling
- Reforestation & plantation maintenance
  - Complex problem, need to coordinate multiple activities
  - Scheduling resources such as machinery and workers
  - Delivering planting stock, fertilizer, chemicals
  - Logistics of moving equipment, etc.



## Plantation Establishment in Brazil

- Expanding forestry land base in southern Brazil
  - One client plans to increase plantations by 50 000 ha every year!
- Short rotations
  - 7 or 8 years, so delays in reforestation are costly
  - Plantations require regular maintenance to sustain productivity
- Workforce drawn from local towns
  - Various tasks, specialized skills (equipment operators) are limited
  - Workers commute via bus, company caters lunches
- Equipment is organized around UGOs
  - Associated with tree farms, but sometimes UGOs work elsewhere in nearby farms



A highly simplified example problem

- Decisions: assign equipment UGOs to plantations, allocate workers from nearby towns
- Monthly planning periods, 12-18 month planning horizon
- Objective: maximize area planted within time frame
- Constraints
  - Limited number of workers in each town, fixed daily work hours
  - Commuting time deducted from work time
    - Longer commutes to tree farms reduces daily production
  - UGO have same types of equipment but not same # of resources
  - All plantations must be planted
  - Plantations may require more than one month to complete





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# Formulation

- Use a model I type of formulation for prescriptions
  - 1 decision variable = planting across multiple planning periods
  - Depending on size of plantation and productivity rates, prescriptions may span 2 or more planning periods
  - Binary decision variables (entire plantation must be planted)
- Need a way to quickly determine how long a job requires
  - Productivity rates are key to making this work
  - Can be as simple as ha/month, or could be equation taking into account terrain, seasonality, crew equipment etc.
  - Prescriptions can vary productivity across periods (start-up and float can reduce productivity.



#### Woodstock Syntax

- \*REGIME rPlant
  - \*OPERABLE rPlant
    - ? ? ? IMP ? OK ? N \_AGE >= 1 ; afforestation
    - ? ? ? REF ? OK ? N \_AGE >= 1 ; reforestation

#### • \*PRESCRIPTION rxPlant

\*OPERABLE ? ? ? ? ? OK ? N \_AGE >= 1
\*TARGET ? ? ? MNT ? ? ? Y 100 \_AGE 1
\_PERIODSTOCOMPLETE(yPrate,\_BINARY)
\_RXPERIOD \_ACTION \_CAPACITY
0 aPlant 100%; productivity can be <> 100%
1 aPlant 100%



6 plantations, 3 tree farms, 1 UGO, 750ha/month

- <u>EB002 F0006 Selv Ref U2 A1 L0 N</u> 1 |Aaunit:F0006| 461.55 ha <u>EB009 F0006 Selv Ref U2 A1 L0 N</u> 1 |Aaunit:F0006| 318.47 ha <u>EB018 F0011 Selv Ref U2 A1 L0 N</u> 1 |Aaunit:F0011| 656.01 ha <u>EB041 F0020 Selv Ref U2 A1 L0 N</u> 1 |Aaunit:F0011| 347.07 ha <u>EB043 F0020 Selv Ref U2 A1 L0 N</u> 1 |Aaunit:F0020| 495.62 ha
- B1 <= EB002
  - B2 <= EB009, split into 288.45 (1), 30.02 (2)
  - B3 <= EB018
  - B4 <= EB299, split into 93.99 (1), 253.08 (2)
  - B5 <= EB041

B6 <= EB043, split into 254.38 (1), 184.55 (2)

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## Algebraic formulation (MILP)

| !Objective  |
|---|
| MAX OUT0000B++OUT0000C+OUT0000D+OUT0000E                          |
| ST  |
| ! Initial Block Constraints                                       |
| X1) B1+B4+B7+B10+BU13 = 1   |
| X2) B2+B5+B8+B11+BU14 = 1   |
| X3) <b>B3+B6+B9+B12+BU15</b> = 1                                  |
| ! Existing Stand Area Constraints                                 |
| ! Future Stand Area Transfer Rows (RU vars=completed plantations) |
| -B3 + RU16 = 0  |
| -B3 + RU17 = 0  |
| -B2 + RU18 = 0  |
| -B2 + RU19 = 0  |
| -B1 + RU20 = 0  |
| -B1 + RU21 = 0  |
| -B6 + RU22 = 0  |
| -B6 + RU23 = 0  |
| - <b>B5</b> + <b>RU24</b> = 0                                     |
| -B5 + RU25 = 0  |
| -B4 + RU26 = 0  |
| - <b>B4</b> + <b>RU27</b> = 0                                     |
| -B9 + RU28 = 0  |
| -B9-B12 + RU29 = 0  |
| -B8 + RU30 = 0  |
| -B8-B11 + RU31 = 0  |
| - <b>B7</b> + <b>RU32</b> = 0                                     |
| -B7-B10 + RU33 = 0  |
| 0   |

! Accounting variables +461.55B1 +288.449744B1 +656.01B2 +93.9898366B2 +384.07B3 +365.930123B3 -OUT0000B = 0 !OAREF(A1)[1] +30.0202561B1 +344.940163B2 +129.689877B3 +461.55B4 +288.449744B4 +656.01B5 +93.9898366B5 +384.07B6 +365.930123B6 -OUT0000C = 0 !OAREF(A1)[2] +30.0202561B4 +344.940163B5 +129.689877B6 +461.55B7 +288.449744B7 +656.01B8 +93.9898366B8 +384.07B9 +365.930123B9 -OUT0000D = 0 !OAREF(A1)[3] +30.0202561B7 +344.940163B8 +129.689877B9 +461.55B10 +288.449744B10 +656.01B11 +93.9898366B11 +384.07B12 +365.930123B12 -OUT0000E = 0 !OAREF(A1)[4]

INTEGER **B1** INTEGER **B2** INTEGER **B3** INTEGER **B4** INTEGER **B5** INTEGER **B6** INTEGER **B7** INTEGER **B8** INTEGER **B9** INTEGER **B10** INTEGER **B11** INTEGER **B12** 





#### **Plantation Sequencing** 9 5 EB032 EB041 EB022 (4)EB014 EB043 EB018 9 8 F0020 EBQ28 EB002 EB001 (3)EB037 F0011 4 EB045 F0006 EBQ39 6<sup>EB031</sup> 2 EB026 $\overline{2}$ (3) EBQ09 EBQ11 EB299 EB311 **5**EB310 EB350 EB136 EB128 F011 6 F0049 9 EB269 ₿ EB308 EB167 2 EB335 EB301 8 Crew 1 F0159 Crew 2 **5**<sup>EB305</sup> Crew 3 A Month of Planting

# Formulation

- Use a model I type of formulation for prescriptions
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  - Binary decision variables (entire plantation must be planted)
- Use analysis area unit structure for tree farms
  - Planting prescriptions are linked together using analysis area units
  - Allocation of tree farms in a sequence forces plantations to be sequenced as well
  - Structurally the same as prescriptions but at higher order
  - Binary decision variables (no revisits to a farm)



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<u>? ? ? IMP ? OK ? N</u> \_AGE >= 1 ; afforestation
<u>? ? ? REF ? OK ? N</u> \_AGE >= 1 ; reforestation
\*SEQUENCE \_ASAP \_TH2 \_TH6 ; schedule by farm and UGO
\*PRESCRIPTION rxPlant
\*OPERABLE ? ? ? ? ? OK ? N \_AGE >= 1
\*TARGET ? ? ? MNT ? ? ? Y 100 \_AGE 1
\_PERIODSTOCOMPLETE(yPrate,\_BINARY)
\_RXPERIOD \_ACTION \_CAPACITY
0 aPlant 90% ; productivity reduced 1<sup>st</sup> month
1 aPlant 100%

\*YC <u>? ? ? ? ? ? ? ? ?</u> YPrate \_EQUATION(yAerea / 750) \*AACONTROL KEEPAASGOING

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\*OPERABLE rPlant

? ? ? IMP ? **OK** ? N \_AGE >= 1 ; afforestation

? ? ? REF ? **OK** ? N \_AGE >= 1 ; reforestation

\*SEQUENCE \_ASAP \_TH2 \_TH6 ; schedule by farm and UGO

F0006 -> F0049 ; Farm 6 must be completed before Farm 49
\*PRESCRIPTION rxPlant







#### Real-world Example

- Minimize cost of planting, resources, buses
- ~800 plantations in about 270 farms
- 5 work types (laborer, foreman, operator, driver, tractor)
- 17 sources for workers but not all have every worker type or numbers of each worker type
- 6 UGOs for planting (3 manual, 3 mechanical)
- 50 constrained resources
- Seasonality restrictions on activities
- 18 month planning horizon

# Real World Example

- Model Size
- ;\* Matrix summary
  - ; Elapsed time = 0:01:46
  - ; Columns = 225,622
  - ; Rows = 94,247
  - ; NonZeros = 2,297,237
  - ; Filesize = 91,738,498

;

- ;\* Solver summary
- ; Elapsed time for solver 13:36:38
- 5% gap







Operational Scheduler in Continuing Development

- Currently used in operational harvest planning projects in several countries
- Right now limited to a single action within prescriptions
  - Representing all activities by same action in Woodstock doesn't capture precedence of some activities
  - Requires blended rates on some activities/costs
- Dependence on MILP formulations
  - Some model formulations solve very quickly yet others struggle to even find feasible solutions
  - More research into lifting constraints to help improve performance



